

SUCCESSING AS A PLACE: ACHIEVING OUR SHARED VISION FOR BUCKINGHAMSHIRE TO 2050

Produced for the Buckinghamshire Growth Board



CHAIRMAN'S FOREWORD



In April 2020, during the first national coronavirus lockdown, the new Buckinghamshire Council was formed. Creation of single council facilitated formation of the Buckinghamshire Growth Board; an aligned and collaborative partnership to drive strong place leadership for the county.

Bringing together the key organisations from across public and private sector the Board has developed an ambitious long-term vision for future growth and regeneration in Buckinghamshire.

Our Strategic Vision reflects the strong local leadership that turns ideas into action. It reflects our unique characteristics, including our innovative and entrepreneurial economic base, diverse and valued cultural and historic assets and natural environment, and the network of remarkable market towns.

These characteristics have set the foundations for what Buckinghamshire is today and remain highly relevant to our future. That is why we want to make sure Buckinghamshire empowers successful businesses and careers, has a thriving culture, heritage and natural environment, and vibrant and connected places.

Succeeding in delivering our Strategic Vision can help Buckinghamshire be a place of opportunity, with high-quality living standards for all, and is a place that people are proud to live, work, and experience.

This Strategic Vision sets our collective ambitions and establishes Buckinghamshire's collaborative identity. It creates an overarching framework to inform strategy and policymaking, makes clear our strengths as well as our challenges and where we want to get to. Overall, it sets out how we wish to ensure Buckinghamshire is a thriving, resilient and successful place for all.

Martin Teth



Buckinghamshire's Strategic Vision for 2050 is a living document that has been prepared by Buckinghamshire's Growth Board. This partnership of public and private organisations includes Buckinghamshire Council, Buckinghamshire Local Enterprise Partnership, Buckinghamshire Business First, Buckinghamshire Clinical Commissioning Group, Buckinghamshire Healthcare NHS Trust, Buckinghamshire Skills Advisory Panel and business and environment specialists.

Our Strategic Vision is a non-statutory document setting out our agreed ambition for the future growth and regeneration of Buckinghamshire. It is a living document that seeks to build on Buckinghamshire's diverse and productive economic foundations, rich cultural heritage and beautiful natural environment alongside existing plans for the future to set a clear and connected countywide identity over the next 30 years.

Whilst this document sets out the strategic ambitions, it is for the Growth Board partners' strategies and policies to set out the detail on how these will be achieved and to monitor their effectiveness.

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OUR VISION

GROWING OUR PEOPLE, OUR PLACES, OUR POTENTIAL BY 2050

A collaborative Buckinghamshire will grow as a thriving, resilient and successful county; where our residents and businesses can reach their best potential, growth is delivered sustainably to support meeting net zero and environmental enhancement is achieved to support a high quality of life for our communities.

Underpinned by our diverse local economy and super growth sectors, our depth of cultural and heritage opportunities and our highly valued environmental infrastructure, each central to our communities' health and wellbeing, Buckinghamshire will be recognised as a vibrant place of opportunity to grow your skills, your business and your family.

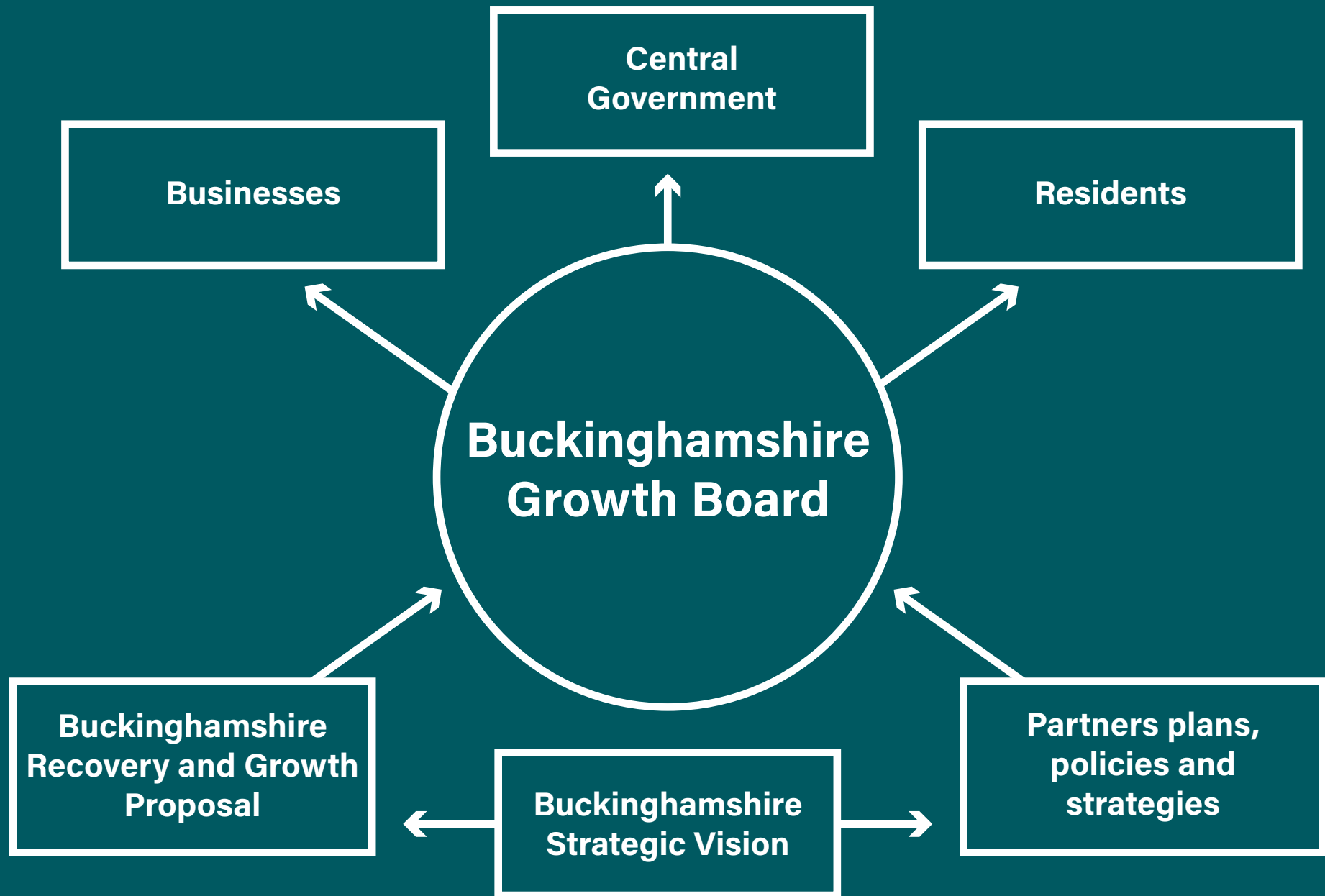
Our location connecting the Midlands, London and the South East will be capitalised on to generate investment and deliver exceptional and sustainable physical and digital connectivity to our distinctive local destinations and landscapes. The unique opportunity presented by our strong, stable and effective partnerships will enable this Strategic Vision to be delivered in a truly integrated way.



THE PURPOSE OF OUR VISION:

Four important objectives underpin this Strategic Vision 2050:

1. Expressing our shared ambition and focus by setting the commitment and direction to improve the economic, environmental and social health of Buckinghamshire
2. Telling the compelling narrative for Buckinghamshire by using our single voice to make clear our willingness to engage and deliver a thriving, resilient and successful Buckinghamshire. Setting out what our priorities are and where we wish to go to deliver long-term change
3. Setting the overarching direction and guidance that has previously been absent to enable the shared 2050 goal to be achieved through detailed future plans, strategies and frameworks across the Growth Board partner organisations
4. Establishing our identity nationally and in the context of the wider South East region by bringing together our unique successes, future opportunities and challenges



BUCKINGHAMSHIRE IN 2020

Birthplace of the Paralympic movement, Buckinghamshire is a richly diverse, enterprising and attractive county located in the heart of a growing and innovative region. Boundaries stretch from the west of Greater London in the south to the East Midlands in the north; and from Oxfordshire in the west across to Bedfordshire and Hertfordshire in the east. With a population of over half a million people, the county is one of the traditional Home Counties, bringing with it great connections into central London and ready access to international gateways at Heathrow and London Luton Airports. From quintessential rural villages and a backdrop of beautiful countryside to urban-based living in our network of attractive and diverse towns, Buckinghamshire is a sought-after location.

As a place to raise a family, we benefit from top-performing schools, family-friendly communities and a variety of accessible cultural and natural attractions on our doorstep, including Waddesdon Manor, the Roald Dahl Museum and theatres including the Wycombe Swan and Aylesbury Waterside.

As a business base, we have much to offer. Over 31,000 businesses call Buckinghamshire their home from major international brands to a strong Small Medium Enterprise (SME) community, taking advantage of our flexible and extensive choice of locations, good road and rail network access and the supportive and inclusive nature of our local business community.

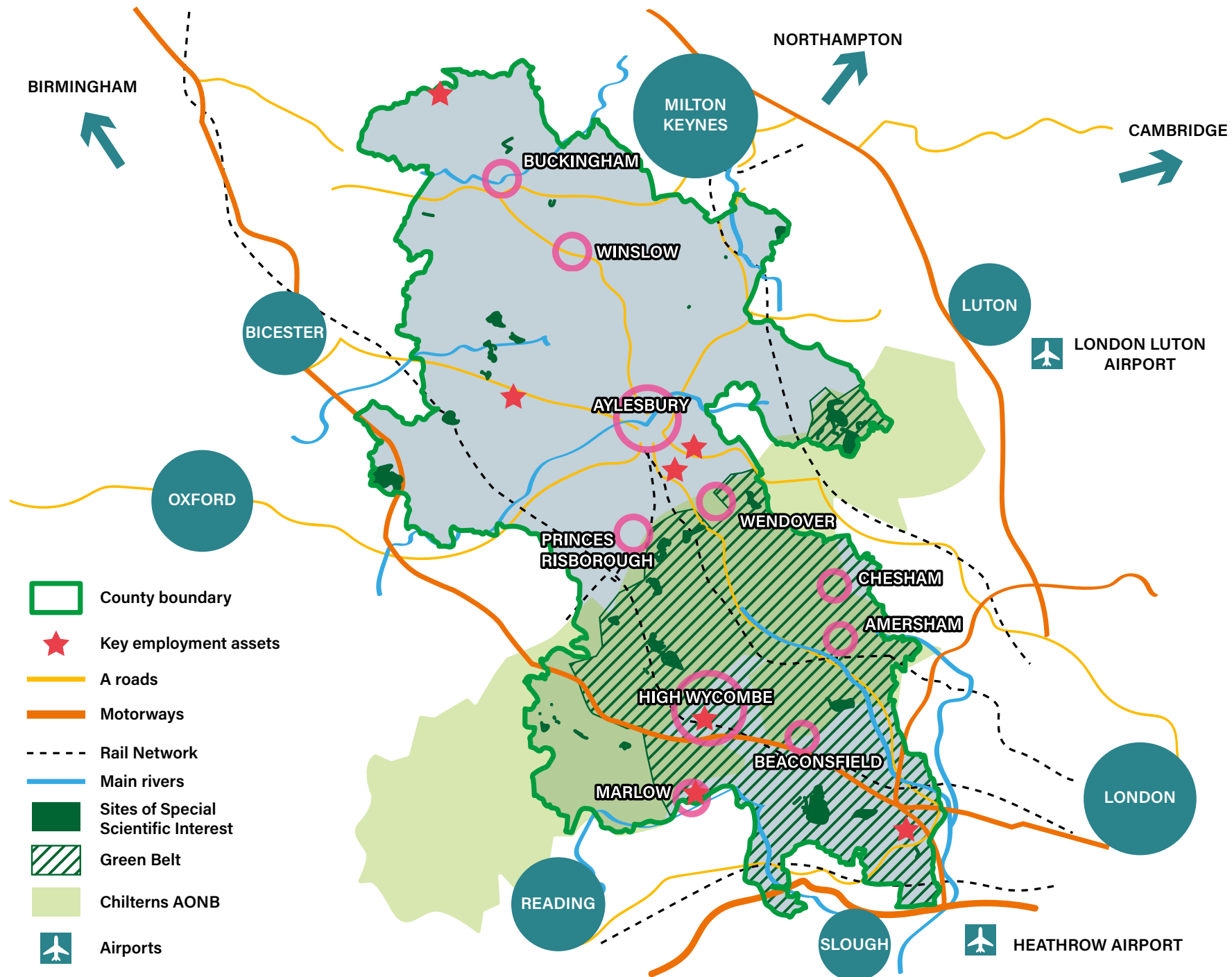
Buckinghamshire offers an exciting and unique range of opportunities for young people starting out on their career path, from supporting the creation of the next round of blockbuster movies at Pinewood Studios to being involved in influencing the future at global companies such as Johnson and Johnson and Esri UK. Alternatively, there are wide-ranging opportunities to get involved in developing and expanding our expansive collection of smaller, entrepreneurial businesses, helping to build their reputation and cement their place in the market.

In Buckinghamshire, we are a county committed to reducing the impacts of climate change and protecting the foundations of our natural and cultural heritage. You are never far from the great outdoors and beautiful natural

surroundings. This could involve taking time out to explore the Chiltern Hills or walking and cycling around the Colne Valley, local parks or green spaces.

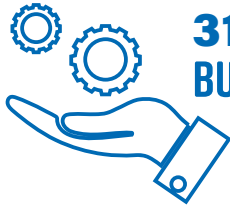
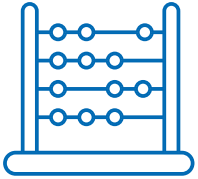
There is an excellent collection of leisure, social and eating opportunities and great places to live in the various towns that are perfect for a balanced lifestyle; whilst also being only a train ride away from the hustle and bustle of central London and Birmingham.

In 2020, Buckinghamshire is a place to grow and prosper for many and we want to see that extended. We want growth that supports net zero and enhances prosperity, benefiting more of our residents, communities and businesses whilst attracting new investment. Our Strategic Vision acknowledges the changing economic, social and environmental landscape since the pandemic began. This includes the changes to our working environments, our shopping behaviours and our travel patterns. It appreciates the importance of place design, a move to digital services and access to local green spaces and nature to support our health and wellbeing.



BUCKINGHAMSHIRE IN CONTEXT

**A £18.4bn
ECONOMY**



**31,470
BUSINESSES**



**£3.7bn
goods &
£1.7bn
services
EXPORTS**



**42% of the
workforce
work for
micro firms**



**A rich
variety**
of wildlife,
habitats & associated
species of national &
international importance



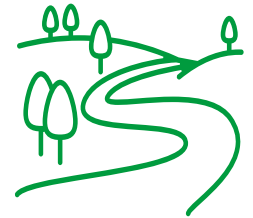
10 TOWNS,
many villages &
beautiful countryside



**2,130
miles OF
RIGHTS OF WAY**



**1/4 of the county is
AONB, 16 LOCAL NATURE
RESERVES, 65 SITES OF
SPECIAL SCIENTIFIC INTEREST**



1000 miles
OF RIVERS AND STREAMS

**551,000
PEOPLE**

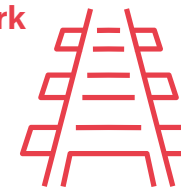


**91% of ALL SCHOOLS
& COLLEGES rated
good or above
by Ofsted**

**45% residents
with a DEGREE
or higher**



FULLY INTEGRATED
with London tube
network
& rail



**3 Enterprise Zones,
2 universities &
Bucks College
Group**

Waterside Theatre, Aylesbury



PLANNING FOR THE FUTURE

We are a thriving county, but like many other places within the UK, we face challenges. The triple impacts of climate change, COVID-19 and the Brexit transition bring with them a level of uncertainty for all; but there are also many specific challenges we need to address which are constraining Buckinghamshire's future prosperity. These include:

- A lack of available business and commercial spaces of the right size and quality to support our economic base
- Poor digital connectivity, especially in rural areas, with 14.1% full fibre coverage, compared to a 23.5% average in the UK as of November 2021
- Sectoral impacts and related job losses amongst the hospitality, tourism, leisure and retail sectors as well as the aviation industry at Heathrow and London Luton airports
- A historic dominance of out-commuting and limited intra-Buckinghamshire connectivity
- A shortage in availability of skills and labour in our key growth sectors
- Constrained opportunities for young people attending non-selective secondary schools
- Significant pressures on our natural environment from climate change, pollution, biodiversity loss and development pressures highlighting the need to ensure more resilient nature based and clean growth solutions to economic growth
- 50% of Buckinghamshire being either an Area of Outstanding Natural Beauty or Green Belt limits opportunities for sustainable and appropriate growth locations
- Spatial concentrations of health inequalities, such as a gap of seven years in life expectancy between males in the most and least deprived population quintiles
- Challenges of an ageing population on public services and labour market with 10% more residents over 90 years old than the national average and an expected growth of 147% in this age group by 2038
- A lack of available housing, particularly affordable, accessible and specialist homes
- Limited infrastructure investment compared to the level of housing growth taking place and is planned for
- High levels of traffic congestion with Aylesbury ranked as the 8th highest for hours lost to congestion in the UK in 2019 by Inrix
- Areas of deprivation within the county with higher levels of unemployment and its associated problems



Church Street, High Wycombe



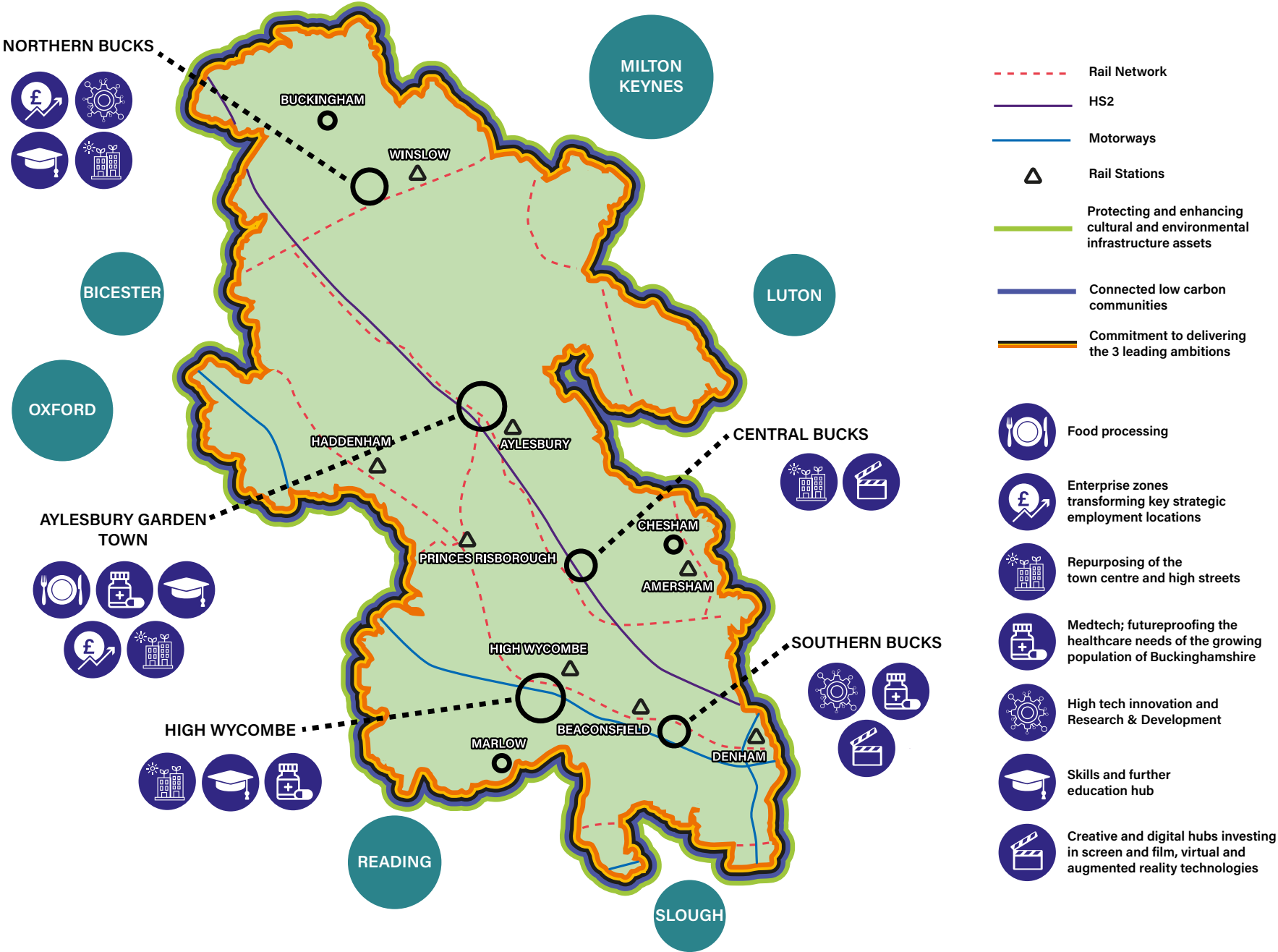
Having a clear and collaborative future vision for Buckinghamshire is at the heart of tackling these challenges that impact every aspect of our lives, from the economy to the environment and from travel to health.

Parts of our county are fast-changing; demographically, economically, environmentally and culturally. Our population is forecast to continue to grow, including the older population, putting even more pressure on the availability of affordable housing and highlighting a growing need for a healthy built and natural environment. While planning for this growth has already started with the current local plans setting out that approximately 50,000 new homes will be built by 2036, we recognise that without significant long-term investment in infrastructure and services, this growth cannot be achieved sustainably.

We need to balance competing interests and use a collaborative approach to planning for the future of Buckinghamshire so that we can deliver the following outcomes in line with Government and local priorities by 2050:

- A net zero Buckinghamshire in line with individual Growth Board partner commitments
- Economic opportunities for all so that people are able to prosper and reach their potential
- Infrastructure is strategically planned and delivered
- Our places, businesses and cultural attractions are thriving and resilient, benefiting from improved digital connectivity
- Our natural and historic environment is not only protected but enhanced, understood, valued, better connected and managed
- Existing communities reap the benefits of growth as well as new communities
- Health inequalities are reduced, physical and mental health and wellbeing is improved
- People have the choice of active travel modes and sustainable transport options
- People can engage in a range of cultural and historic activities at a local level, including improved and inclusive access to our natural environment
- Future growth is accommodated in well-connected sustainable locations, providing high-quality, low-carbon, affordable, accessible and adaptable homes
- Every town across Buckinghamshire is safe, healthy and prosperous supporting long term vibrancy

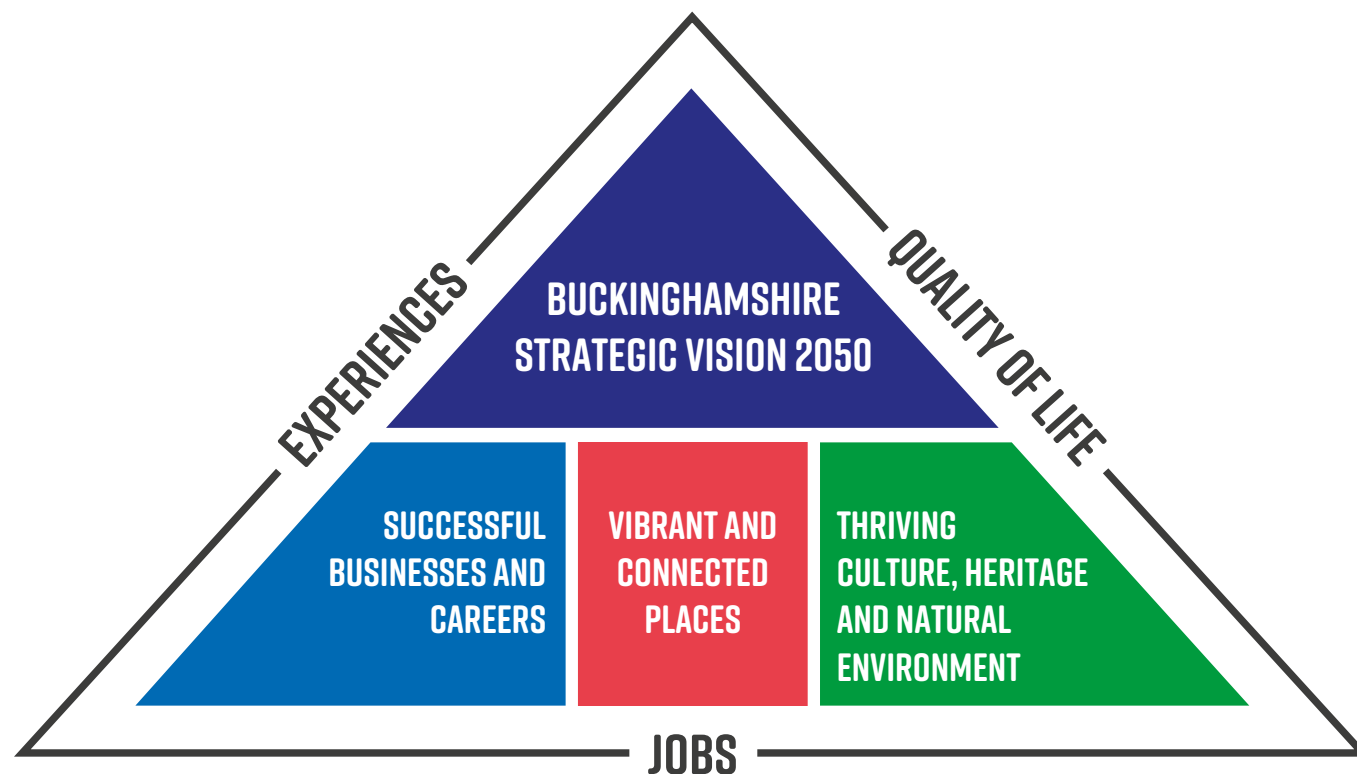
2050 CONCEPT MAP



OUR STRATEGIC AMBITIONS

We have identified three strategic ambitions that will guide a thriving, resilient, successful, connected, healthier and inclusive Buckinghamshire. These ambitions underpin our vision. They embrace the collective elements of what makes a place and express where we wish to be. They encompass the unique foundations of our county with its diverse economy and emphasise the crucial role of our environmental infrastructure, fascinating heritage and cultural attractions that influence the places we live, work and experience. To deliver our aspirations for long term change, our strategic ambitions are interlinked and provide a role in achieving each of their aims.

These strategic ambitions provide a directional, but more importantly, collaborative and deliverable identity for Buckinghamshire, demonstrating our aspirations for the county.



SUCCESSFUL BUSINESSES AND CAREERS

Our ambition

“By 2050, Buckinghamshire will be leading the way in helping businesses to succeed and residents to prosper in their work and careers. This will be achieved by generating exemplar conditions for entrepreneurship, opportunity and investment.”

We recognise the importance of a thriving economy that is bursting with opportunity and choice. That is why we must focus on building on our successes to transform the offer in Buckinghamshire, so it is resilient and adaptable for the future. Ensuring everyone and every business across the county has the chance and opportunity to succeed.

Our economy in 2020

Buckinghamshire has a history of being a productive, creative and entrepreneurial economy and is a net contributor to the UK exchequer, delivering £18.4 billion per year to national output. This makes Buckinghamshire a vital economy supporting future national economic growth and a global Britain.

Our economy is founded upon a hive of small and medium sized enterprises (SMEs) but also has four growing super strength clusters of national and internationally significant industries. These include:

- High-Tech and advanced engineering at Silverstone Park and Tech Cluster building on the history, heritage and global reputation of the Circuit
- MedTech that is advancing through digital health, life sciences and advanced artificial intelligence being pioneered at Stoke Mandeville Hospital, which also hosts the UK's National Spinal Injury Centre
- Space Innovation, including excellence in rocket propulsion, 5G and autonomous systems research and development that is spearheaded at the Westcott Space Cluster
- The Creative and Digital industry that sweeps across the south of the county, including Pinewood Studios and the National Film and Television School at Beaconsfield.

These sectors are supplemented by a series of other major international brands based in the county, including Arla UK, Bosch and GE Healthcare. This combination of a strong base of SMEs and a few key larger companies has created a dynamic and innovative economy with a considerable emphasis on research

and development. Furthermore, we have two universities and the Buckinghamshire College Group that deliver valuable skills provision and direct educational links into these key sectors.

Integral to our economic prosperity is our great location. We are fully integrated into the London economic ecosystem through direct London Tube and rail connectivity. We benefit from close economic relationships with neighbouring areas and through being part of, or being close to, major growth corridors such as England's Economic Heartland (EEH), the Thames Valley, the M4 corridor and the Golden Triangle. Specifically, Buckinghamshire benefits from strong partnership working as part of EEH, focusing on sustainable growth opportunities, improving quality of life and harnessing globally renowned centres of innovation. Major international gateways at Heathrow and London Luton Airports are nearby, enhancing the network of opportunities available for Buckinghamshire's businesses.

However, whilst productivity in Buckinghamshire has grown over the last ten years, this has been at a slower rate than in other parts of the UK. It is imperative for Buckinghamshire to shift this trend back to high levels of productivity growth. This task is likely to have been exacerbated in the short term as the challenges of COVID-19 have embedded themselves into sectors such as retail, hospitality and aviation. As evident nationally, our residents and businesses have required the support of emergency grants and the job retention scheme making achieving our ambition even more critical. Coupled to this is the intense requirement for infrastructure and service funding to be secured to help us overcome the challenges we face in delivering the essential infrastructure of the future.



Shaping our future

In achieving our potential, we face a variety of both challenges and opportunities. We need to confidently lead the way in seeking solutions and have the courage to implement them whilst taking advantage of opportunities that arise. We know that;

- Our economic growth was the third lowest in England between 2014 – 2018
- Digital connectivity is poor with 14.1% full fibre coverage compared to 23.46% nationally
- Productivity is stagnating resulting in a gap between Buckinghamshire and the national average closing
- COVID-19 has reshaped the way residents live their lives and businesses operate; increasing unemployment and the number of benefits claimants as well as reducing job postings by 34% in 2020
- Brexit will bring uncertainty and we need to support our businesses in navigating through this change. This sits alongside ensuring businesses can benefit from the opportunities it will bring
- The migration of skilled people and retaining young talent is a challenge for Buckinghamshire; we need to address why and ensure Buckinghamshire is an attractive and competitive place to live and work for all professions
- Our experience in pioneering new approaches provides an opening for Buckinghamshire to become a test bed for new ideas
- Our levels of entrepreneurship and creativity provide an exciting chance to generate new skills and training opportunities for all
- Regeneration is needed to make our distinctive high streets and town centres fit and adaptable for the future, whilst preserving and enhancing their historic character and features
- Our education providers have exceptional employability outputs, student satisfaction and can pioneer rapid course delivery
- Our business support network is leading the way in supporting business in the transition to net zero
- Assistance from the government through its leveling up agenda is an opportunity to kick-start growth in the more deprived areas of the county

Enabling our ambition to 2050

Our great foundation will take us so far, but to achieve our ambition Buckinghamshire aims to:

- Enhance physical and digital connectivity throughout the county to help create new opportunities, boost productivity, improve our adaptability and unlock infrastructure
- Capitalise on our specialisms and economic hubs to grow our economy in MedTech, space, high-tech engineering, creative industries, energy, high level research and carbon reduction and food processing
- Create flexible employment and commercial spaces across the county so that flourishing industries can thrive and growing SMEs are supported
- Nurture the clusters around our economic assets by accelerating the extension and enhancement of Enterprise Zones and explore the opportunities for trade, investment and research hubs in the south of the county
- Actively promote our willingness to support, encourage and champion innovative approaches being tested, commercialised and implemented in our county, including those emerging from the Green Industrial Revolution
- Improve the choice of how to access our economic assets to provide better high-quality local employment opportunities
- Ensure new and existing housing and employment areas are linked and serviced by sustainable infrastructure and transport modes to encourage local living and working
- Invest in and support private investment in sensitive and aspirational regeneration programmes to improve the attraction for greater investment
- Support the development of rapid pathways into future careers
- Enable training and investment in life skills that support people to build or re-build their careers, particularly focussed on our specialist and low-carbon sectors
- Use and work collaboratively with our high-quality educational facilities to ensure people are training in the right skills to support our growing sectors and attain employment in Buckinghamshire
- Support and improve the physical and mental health and wellbeing of our workforce as the vital backbone to our economic performance

Pinewood Studios



THRIVING CULTURE, HERITAGE AND NATURAL ENVIRONMENT

Our ambition

“By 2050, our existing and future communities, settlements and infrastructure will embody the intrinsic link between culture, heritage and the natural environment. Wide ranging societal benefits and services will be provided building and encouraging a more sustainable, thriving and resilient Buckinghamshire that encourages everyone to place a strong value on these crucial assets to our county”

Fundamental in defining our character and identity, a deliberate and bolstered focus on our culture, heritage and environmental infrastructure will be central to delivering an integrated Buckinghamshire that is aware of its challenges, but also realises the potential attainable benefits.

The result is a Buckinghamshire that acknowledges the links and importance of protecting, enhancing, creating and connecting our culture, heritage and natural environment. It will champion improved health, well being and quality of life; enriched biodiversity; heightened protection against environmental emergencies such as climate change; enhanced social interaction and communication; thriving and responsible tourism; better quality education, knowledge and skills, and boosted economic outputs.



Aylesbury Market

Our culture, heritage and natural environment in 2020

Internationally recognised as the birthplace of the Paralympics, originating from the Stoke Mandeville games in 1948, Buckinghamshire has a proud and rich cultural history and heritage. Infamous with our identity, traditions, events and historic buildings go hand in hand with a countryside rich in landscape and wildlife value resulting from the contrasting underlying geology and topography of Buckinghamshire. Elements that have shaped our county extend from a tradition of innovation in sports at locations such as Stoke Mandeville, Silverstone Circuit and Dorney Lake, to embracing a strong heritage in arts and literature, as a place of writing and storytelling. Moreover, remarkable country houses and historical landscapes such as those at Stowe are intertwined with creative attractions in the form of museums, arts and film, including the world's oldest model village, Bekonscot.

Countywide we have recognised species, spaces and habitats of local, national and international importance, including Local Wildlife Sites covering over 12000 acres, over 1000 miles of rivers and streams, including internationally rare Chalk Streams supporting many rare and endangered wildlife and the Chilterns Area of Outstanding Natural Beauty which covers over 25% of the county. A remarkable living and working area of the countryside, the Chilterns character has been shaped by people for centuries.

Attractive villages with brick and flint houses nestle in idyllic valleys whilst nationally important trails, such as the Ridgeway, offer opportunities to view this beautiful landscape and the ecosystems it supports such as the iconic Red Kites.

We are also home to parts of the Colne Valley Regional Park and three Country Parks, including Black Park and Langley Park which are multifaceted centres of valued biodiversity, heritage and places that our residents and visitors from across the region enjoy. As a result of their quality and locations, they have also gained national and international popularity with film crews owing to the variety of environments on offer.

Our county town, Aylesbury, is leading the way in our ambition to harness a greener and more sustainable environment for our residents through its Garden Town designation; forging ahead with plans to improve air quality and provide the inclusive access and design that people and businesses require in today's rapidly evolving circumstances.

Despite this and our largely 'green' county, our natural environment is highly fragmented, biodiversity is in decline and COVID-19 has resulted in additional challenges on our crucial assets. Our natural environment is facing mounting pressures from climate change, population growth, unsustainable land uses, disconnected rivers and floodplains and major infrastructure projects such as

High Speed Two. Compared nationally, we also have significantly less priority habitat than the average English county and our biodiversity resources are not thriving.

Cultural events and attractions have experienced closure and been forced to change their methods of operation, leaving many venue based sectors vulnerable, but also allowing many to plan for innovative digitisation.

As a place, we recognise the importance of our cultural, heritage and natural assets and the role they have underpinning our identity and the health of our communities and economy. We are determined to not only retain these assets but improve their resilience and contribution to our lives.

Shaping our future

Positively retaining and enhancing our culture, heritage and natural environment will require a bold step beyond the norm. We will need to harness creative opportunities and seek innovative solutions to enhance our county and therefore increase the value provided by our culture, heritage and natural environment.

This includes:

- Tackling the causes and impacts of climate change to achieve net zero by 2050 or before in line with the national ambition
- Protecting our valued environment and landscapes from existing and future pressures
- Enhancing the quality, quantity and connectivity of our environmental assets
- Improving Buckinghamshire's consumption of sustainable resources and reducing the production of waste
- Working harder to transform the experiences and accessibility to our environmental and cultural assets so that everyone can enjoy them
- Build a lasting and future proofed cultural economy that is resilient to shocks such as COVID-19 and supports our ambitions
- Maximising the wider benefits of our cultural, historic and environmental infrastructure so that people's health, wellbeing and enjoyment is optimised
- Doing more to ensure that the benefit of our cultural, historical, environmental assets is attained by all to help nurture local pride
- Providing better advice and support to those who own or manage parts of our cultural, historic and environmental network

Wind Turbine, Aylesbury Vale , Buckinghamshire





Enabling our ambition to 2050

To achieve a long term thriving culture, heritage and natural environment we aim to:

- Proactively lead on tackling the causes and impacts of climate change to achieve net zero carbon emissions by 2050, whilst protecting the existing natural environment and our local heritage assets
- Enable inclusive, accessible and sustainable local access to our culture and heritage assets and natural environment for residents, businesses and visitors
- Protect and promote our cultural artistic heritage by ensuring a diverse and responsive range of offerings across the county that contributes to people having pride in their local area
- Recognise and use the distinctive character, roles and heritage of our local town, village and neighbourhood centres to ensure locally sensitive aspects are retained, protected and enhanced
- Support active lifestyles and good physical and mental health by making it easier for all residents to access clean air, natural spaces and food growing areas
- Support the development of the county's cultural infrastructure to build cultural leadership and develop the capacity for change
- Lead on implementing the best practice and policies in environmental protection and enhancement, including the biodiversity net gain scheme, Natural Capital Mapping, production of a Local Nature Recovery Strategy, Government's 25 year environment plan policies and the use of Natural England's standard for Green Infrastructure, including exemplar design and accessibility
- Support the development of renewable energy generation and the conversion to energy efficient fuels alongside developing high quality supporting infrastructure, such as Electric Vehicle charging points, that gives people the opportunity and choice to switch from conventional fuels for vehicles, homes and businesses
- Create a connected countywide network of environmental infrastructure and invest in the protection, enhancement, creation and connection of our biodiversity and natural capital
- Maximise our blue infrastructure networks, including Buckinghamshire's river, stream and canal systems
- Encourage the reduction of waste generated and stimulate a more sustainable approach to resource consumption

VIBRANT AND CONNECTED PLACES

Our ambition

“By 2050, residents of Buckinghamshire will be able to live independent, healthy and connected lives in vibrant, resilient and low-carbon places that enable them to succeed and prosper locally”

What brings the economy, environment, heritage and culture together are the places they shape. The places people live, work and spend most of their time. We understand that removing the barriers that limit our places ability to prosper will create opportunities for people and business to grow. Improving the vibrancy of our town and village centres and enhancing connectivity opportunities will be central to a successful and thriving Buckinghamshire.

Our places are central to the health of our population. We have the opportunity to co-operatively plan for, influence and deliver well designed infrastructure and services that encourage healthy behaviours and lifestyles to reduce health inequalities in Buckinghamshire.

Our places to live, work and experience in 2020

Buckinghamshire unlike many of our neighbours lacks one town or city central to the county. Instead we are a collection of smaller towns, forming a unique network of complementary places to live, work and experience.

Aylesbury and High Wycombe are undoubtedly the largest towns within the county and planned growth seeks to strengthen their roles as well connected hubs of opportunity. Attractive smaller towns and villages such as Chesham, Buckingham, The Chalfonts, Marlow and Great Missenden, each with their own heritage, character and benefits, further complement the network of growing residential and commercial opportunities close to outdoor spaces in Buckinghamshire.

Many of the communities across Buckinghamshire benefit from excellent connections into central London, for example Amersham and Chesham that are on the Metropolitan Tube line or communities in the south that are linked in to the Crossrail network. Aylesbury and Princes Risborough are also connected by a direct train link.

Investment linked to enhanced connectivity of the Chiltern Rail routes, a new connection to Old Oak Common and development of the M40 corridor will supplement to the regional connectivity options supporting our county.

Connecting into London has been a predominant benefit for Buckinghamshire's residents and businesses but future planned investments, including East West Rail, will connect Aylesbury and Winslow to Bedford, Oxford and Bicester by 2024 and eventually Cambridge, expanding our eastern and westerly opportunities.

As with many places, our high streets and town centres are changing. COVID-19 has accelerated the need for us to consider the future and how we can develop a local sense of community and pride. Reinventing these places will be central to their success as seen with the redevelopment of the Exchange in Aylesbury. Additionally, we must protect our traditional and farmers markets across the county that play an important role as community assets, regularly giving residents the opportunity to shop local and support local business, goods and services.

Many residents and workers enjoy a high quality of life in Buckinghamshire resulting in families being attracted to the lifestyle, but house prices averaging over 11 times higher than incomes mean not all people benefit or can afford to live in the county. Our places, connections and opportunities contribute to the relatively high standard of living, but we know that we must continue to build on this and work harder at tackling the areas of deprivation and social inequalities that exist so that everyone can benefit.

Shaping our future

For our towns, villages and neighbourhoods to overcome the hurdle of the changing approaches to living, to become truly resilient in the long term and excellent places to prosper, it is important that we:

- Can draw out the distinctive characteristics embedded in our local places to help develop stronger identities
- Understand how the value of our places is shaped by where and how people go about their daily lives
- Address the inequalities across Buckinghamshire that limit opportunity and choice
- Tackle the challenges presented by the poor affordability of homes and availability of accessible and specialist homes in Buckinghamshire
- Address the ongoing pressures on public services, in particular health and social care, in light of COVID-19 and as our ageing population increases
- Seize opportunities that better connect and improve choice of sustainable travel through and around the county
- Embrace changes introduced by COVID-19 to shape our own future, including:
 - Ensuring goods and services can be accessed locally
 - Support the use of sustainable travel and tackle the first and last mile challenges experienced by our rural and suburban communities
 - Grasp opportunities to revitalise our town centres and high streets as the retail landscape changes
 - Improve our understanding of how people use our places and take advantage of advances in technology and data to increase connectivity
 - Design places that are attractive, green and create pride of place
 - Make sure our places are clean and safe and contribute to the boosting standard of living
 - Retain the strategic benefits of the green belt where appropriate

High Wycombe market





Enabling our ambition to 2050

To accomplish more vibrant, successful and healthy places across Buckinghamshire we aim to:

- Invest in and repurpose our local towns to diversify the offer and create transformative economic and social centres
- Ensuring our housing need is met through a greater proportion of high quality accessible, low-carbon and digitally-enabled affordable homes, including a range of tenure for all, in the right locations
- Capture and maximise benefits in our places ensuing from strategic improvements such as East West Rail
- Reflect the distinctive nature our local places by designing new buildings, streets and open spaces which reflect best practice design solutions and respond to our ambitions of tackling and adapting to climate change
- Future proof our local destinations and infrastructure by embracing and leading on the innovation and implementation of 'SMART' technology
- Improve the existing and invest in new well designed places, services and communities that will help to reduce the dependency on private vehicles for short distances and the need for commuting out of the county to access jobs elsewhere
- Better design for independent and supported living through the facilitation of lifetime neighbourhoods and care villages with adaptable and accessible homes, healthy and inclusive streets and enhanced digital infrastructure and technology
- Tackle social exclusion, health inequalities and the areas of deprivation within our communities by enhancing digital and physical connectivity, improving public sector services, linking businesses, education and housing and creating places which sustain healthy behaviours
- Deliver high quality sustainable travel opportunities and infrastructure around the county by making it easy and affordable for everyone to choose active travel and public transport in all locations and for all ages
- Promote walking and cycling as the first choice for local journeys, improving access and opportunities for sports and leisure within our places to support mental health and encourage healthy behaviours
- Support healthcare providers to reduce existing burdens on service provision
- Work with key service providers to ensure access, opportunity and quality of provision supporting Buckinghamshire's residents and communities
- Explore innovative and alternative construction methods to improve flexibility, appeal and environmental credentials of the built environment

STRATEGIC VISION ROADMAP TO 2050

BY 2025 WE WILL

Business and careers

- Enable training and investment in life skills that support people to build their careers, particularly focused on our specialist and low-carbon sectors
- Ensure new and existing growth areas are linked and serviced by sustainable infrastructure and areas of employment to encourage local living
- Increase new technology and approaches that are tested in Buckinghamshire to strengthen our reputation as a hub for innovation
- Support and improve physical and mental health and well being of our workforce as the vital backbone to our economic performance
- Transform Buckinghamshire's approach to inward investment

Culture, heritage and natural environment

- Support active lifestyles and good physical and mental health through delivering food growing opportunities and local sports and leisure facilities
- Protect and promote cultural and artistic heritage of local towns and neighbourhoods as part of regeneration strategies
- Improve access to the natural environment and cultural assets to support healthy behaviours
- Connect places through improved environmental infrastructure whilst delivering at least 10% biodiversity net gain
- Invest in environmental protection, enhancement and creation whilst exploring the priorities for delivering nature's recovery across the county in alignment with the Local Nature Recovery Strategy
- Promote and continue investment into the transition to net zero in line with the Climate Change and Air Quality Strategy

Vibrant and connected places

- Deliver well-connected local cycling and walking infrastructure in town centres as a way to encourage active travel
- Diversify economic and social offerings through places that are attractive and enhance pride of place
- Ensure Buckinghamshire's distinctive character and local heritage is reflected in all regeneration strategies
- Enhance the sense of citizenship and pride in Buckinghamshire
- Embrace and lead on the implementation of SMART technology to future proof local destinations and infrastructure

BETWEEN 2025 TO 2040 WE WILL

Business and careers

- Nurture the clusters around our economic assets by seeking to extend and enhance our Enterprise Zones and explore opportunities for investment and research hubs in the south of the county
- Create flexible employment spaces in town centres to support regeneration and improve opportunities for SME growth
- Ensure people are supported through training in skills that compliment growing sectors and employment in Buckinghamshire
- Improve physical and digital infrastructure within the county to enhance freedom and opportunity to work

Culture, heritage and natural environment

- Increase delivery of biodiversity net gain to at least 20%
- Support the development of renewable energy generation and the conversion to energy efficient fuels
- Support cultural infrastructure developments that enable capacity for change across Buckinghamshire
- Promote the use of renewable energy sources and support the reduction of waste generation and carbon emissions in line with national or local targets

Vibrant and connected places

- Ensure new buildings, streets and open spaces reflect local distinctiveness
- Be an exemplar county for energy efficient buildings, accessible open spaces, well designed streetscapes, sustainable transport opportunities, and waste management
- Continue to meet housing need through supporting delivery of affordable, low-carbon, digitally enabled housing
- Have an improved strategic infrastructure programme that upgrades Buckinghamshire's infrastructure funding and delivery success
- Continue to upgrade and modernise healthcare delivery infrastructure across Buckinghamshire

BETWEEN 2040 TO 2050 WE WILL

Business and careers

- Continue to support and deliver regeneration programmes that will improve attraction and investment into Buckinghamshire
- Sustain productivity increases driven by innovative businesses which are well-led and managed, trading and investing globally
- Continue to support Buckinghamshire's key sectors that attract opportunity and inward investment
- Have a strong skills pipeline with educational courses meeting the skills needs of Buckinghamshire

Culture, heritage and natural environment

- Achieve net zero carbon emissions
- Have a first-rate cultural offering that empowers residents, communities, and businesses success across the sector
- Buckinghamshire's environment will be in good condition and become a leading example of best practice and policies in environmental protection as well as enhancement, creation and connections

Vibrant and connected places

- Have delivered the AGT Masterplan and vision for 2050 in collaboration with other future targeted regeneration programmes
- Embrace a coordinated infrastructure system with a transport network that provides clean and effective transport options, utilising intelligent mobility systems
- Create places that foster healthy behaviours and help to tackle social inclusion, health inequalities and deprivation
- Promote lifetime and connected neighbourhoods that exhibit healthy street values

SMART, COLLABORATIVE AND COHESIVE PARTNERSHIP WORKING

Working in partnership is key to achieving the full value of our Vision. This Strategic Vision therefore does not sit in isolation; instead it provides the link for our existing and future policies and strategies that will help to achieve it. In developing this document existing plans and strategies from across the Growth Board partners and other critical organisations were reviewed.

This included current and emerging Local Plans, regeneration strategies and masterplans, the Local Industrial Strategy, the Skills Strategy, the Local Transport Plan, Health and Wellbeing strategies and Environmental strategies. A list of these is set out in appendix one.

Our Strategic Vision commits to an integrated approach to the activities and priorities that will achieve a thriving, resilient and successful Buckinghamshire. Ensuring our Strategic Vision is responsive to the fluid nature of change, a transparent process to measuring and updating the document will be implemented by the Buckinghamshire Growth Board.

An Progress report will highlight how the Strategic Vision is functioning and performing against the ambitions and objectives.

As highlighted, our Strategic Vision will be a living document that provides the missing link to collectively shaping Buckinghamshire's future.

Central to what we will do will be:

- Encouraging and valuing greater inclusive community participation to aid in shaping local areas
- Integrating and supporting the delivery of the strategies and policies to deliver place-based priorities
- Working constructively with central government to recognise, understand and deliver the local, regional and national ambitions
- Collaborating and building partnerships across our leading public and private sectors to enhance productivity and drive lasting prosperity
- Capitalising on the opportunities presented by technology to deliver enhanced partnership working and inclusive opportunities for engagement



Rio 2016 Paralympics flame lighting ceremony,
Stoke Mandeville

APPENDIX I

The strategies reviewed during the preparation of the Strategic Vision are set out below:

Local Strategies

- Buckinghamshire Council Corporate Plan 2020-2023
- Existing Local Plans
 - Wycombe District Local Plan
 - The draft Vale of Aylesbury Local Plan
- Aylesbury Garden Town Masterplan
- Regeneration Strategy – High Wycombe, Princes Risborough and Marlow
- Buckinghamshire Local Industrial Strategy
- Buckinghamshire Economic Recovery Plan
- Chiltern and South Bucks Economic Development Strategy
- Local Transport Plan 4
- Natural Environment Partnership Vision and Principles for the Improvement of Green Infrastructure in Buckinghamshire and Milton Keynes
- Forward to 2020: Biodiversity Action Plan – Buckinghamshire and Milton Keynes Natural Environment Partnership
- Joint Health and Wellbeing Strategy
- Buckinghamshire Healthcare Trust Strategy
- Buckinghamshire's Recovery and Growth Proposal
- Climate Change and Air Quality Strategy

Regional Strategies

- Ox-Cam Arc Economic Vision
- England's Economic Heartland
- Transport Strategy
- Chilterns AONB Management Plan 2019-2024
- Strategic-Scale Environmental Opportunities
- Mapping Doubling Nature in the Oxford-Cambridge Arc
- Colne Valley Regional Park Green
- Infrastructure Strategy

National Strategies

- The UK's Industrial Strategy
- Government's 25 Year Environment Plan
- Build Back Better: our plan for growth

BUCKINGHAMSHIRE GROWTH BOARD



**Buckinghamshire
Council**



Buckinghamshire
LOCAL ENTERPRISE
PARTNERSHIP
THE ENTREPRENEURIAL HEART OF BRITAIN

NHS
Buckinghamshire Healthcare
NHS Trust

NHS
Buckinghamshire
Clinical Commissioning Group